



BOARD OF TRUSTEES – OPEN MEETING
WEDNESDAY, NOVEMBER 29, 2023 ♦ 4 – 7 P.M.

Location	In Person: SMGH, 10 th Floor Boardroom	Virtual:
Elected Members	Tim Rollins (chair), Nick Anghel, Janine Barry, Melinda Gorgenyi, Andreas Laupacis, Laura Mae Lindo, Dave McKee, Mary Ann Mooney, Stephanie Ratza, Rick Robertson, Elizabeth Witmer	
Ex-Officio Members (Voting)	Maria deBoer, Greg Brooks	
Ex-Officio Members (Non-Voting)	Mark Fam, Rebecca Stuart, Dr. Peter Potts, Dr. Heather Warren, Liz Buller, CEO, SJHS	
Resource (Non-Voting)	Sarah Farwell, Brandon Douglas, Mike Gourlay, Gary Higgs, Susan Dusick, Cliff Harvey, Carol Lammers (recorder)	
Regrets	Jenny Baker, Marion Thomson Howell, Dr. Gunit Kang	
Guests	Maija McKibbin, Ron Sajan, MBA Students	

AGENDA

#	Topic	Type	Lead	Page	Time
1.0	Call to Order & Introductions		T. Rollins		4:00
1.1	Land Acknowledgement		A. Laupacis	--	4:05
1.2	Opening Prayer / Reflection		S. Ratza	--	4:10
2.0	Generative Discussion (deferred to In-Camera)				
3.0	Consent Agenda				4:15
3.1	Motions			8	
3.1.1	Approval of Open Agenda			6-7	
3.1.2	Approval of Open Meeting Minutes of September 25, 2023			9-11	
3.1.3	Committee Reports – Open Meetings	M			
3.1.3.1	Culture & Human Development		All	12-13	
3.1.3.2	Mission & Governance			14	
3.1.3.3	Quality			15	
3.1.3.4	Resource, Audit & Finance			16-22	
3.1.4	Foundation/SMGH MOU			23-32	
3.2	Information	I			
3.2.1	Declaration of Conflict of Interest				
3.2.2	Q2 Quality Scorecard			33-43	
4.0	Business Arising				
4.1	Patient Story	I	R. Stuart	44-46	4:20
5.0	New Business				
5.1	Report of the Board Chair	I	T. Rollins	--	4:30
5.2	Report of the President	I	M. Fam	47-58	4:35
5.3	Report of the SJHS CEO	I	L. Buller	--	4:40
5.4	Report of the Chief of Staff	M	P. Potts	59-76	4:45
5.5	Report from the SMGH Foundation	I	S. Dusick	77	4:50
5.6	Strategic Plan	M	S. Farwell	78-102	4:55
5.6.1	Q2 Strategy Report				
5.6.2	Approval of 4 Cascading Strategies				
5.7	Risk Registry	I	R. Stuart	103-113	5:00
6.0	Other Business				
6.1				--	
7.0	Adjournment	M	T. Rollins	--	5:05
<i>From open to in camera portion of the meeting</i>					
Dinner Break (5:05 – 5:15 p.m.)					

LEGEND: M = Motion; I = Information; D/F = Discussion/Feedback

2023/24
Land Acknowledgement & Reflection/Prayer Schedule

Meeting Date	Land Acknowledgement	Reflection or Prayer
Sept 27 2023	Dave McKee	Greta Delonghi
Oct 25 2023	n/a	n/a
Nov 29 2023	Andreas Laupacis	Stephanie Ratza
<i>No December meeting</i>		
Jan 31 2024	Elizabeth Witmer	Janine Barry
Feb 28 2024	Rick Robertson	Mary Ann Mooney
Mar 27 2024	Laura Mae Lindo	Melinda Gorgenyi
April 24 2024	Marion Thomson Howell	Jenny Baker
May 22 2024	Nick Anghel	Maria deBoer
Jun 19 2024	Greg Brooks	Tim Rollins

Land Acknowledgement:

St. Mary's General Hospital is situated on land that is the traditional home of the Haudenosaunee, Anishinaabe, and Attawandaron peoples. We take this time to acknowledge the importance of the land, reaffirm our commitment to improving our understanding of local Indigenous peoples and their culture, and accept the responsibility of improving relationships between nations.

This land, the Haldimand Tract, is part of the Dish with One Spoon Treaty between the Haudenosaunee and Anishnaabe people, symbolizing the agreement to share and protect natural resources. The land encompasses 950,000 acres of land, 10 km on each side of the Grand River, that was given to the Six Nations in 1784. Today, Six Nations of the Grand River lands comprise of less than 5% of what was originally granted.

Please join us in a moment of reflection to acknowledge the harms and mistakes of the past, and consider how we each can contribute to reconciliation, in our hospital and beyond.