



**BOARD OF TRUSTEES – OPEN MEETING
WEDNESDAY, JANUARY 31, 2024 ♦ 4 – 7 P.M.**

Location	Virtual: Join on your computer, mobile app or room device Click here to join the meeting Meeting ID: 210 521 184 770 Passcode: KR5MRL Download Teams Join on the web
Elected Members	Tim Rollins (chair), Nick Anghel, Jenny Baker, Janine Barry, Melinda Gorgenyi, Andreas Laupacis, Laura Mae Lindo, Dave McKee, Mary Ann Mooney, Rick Robertson, Marion Thomson Howell, Elizabeth Witmer
Ex-Officio Members (Voting)	Greg Brooks, Maria deBoer
Ex-Officio Members (Non-Voting)	Mark Fam, Dr. Gunit Kang, Dr. Peter Potts, Rebecca Stuart, Dr. Heather Warren Liz Buller, CEO, SJHS
Resource (Non-Voting)	Paulette Clannon, Brandon Douglas, Susan Dusick, Sarah Farwell, Mike Gourlay, Cliff Harvey, Gary Higgs, Carol Lammers (recorder)
Regrets	Stephanie Ratza
Guests	Fr Sam Restivo Anjali Kalra, MBA Student

AGENDA

#	Topic	Type	Lead	Page	Time
1.0	Call to Order & Introductions		T. Rollins		4:00
	1.1 Land Acknowledgement		E. Witmer	--	4:05
	1.2 Opening Prayer / Reflection		J. Barry	--	4:10
2.0	Special Presentation		T. Rollins	--	4:15
3.0	Declaration of Conflict of Interest				4:20
4.0	Consent Agenda				4:22
	4.1 Motions				
	4.1.1 Approval of Open Agenda			6-7	
	4.1.2 Approval of Open Meeting Minutes of October 25 & November 29, 2024			8-12	
	4.1.3 Committee Reports – Open Meetings	M	All		
	4.1.3.1 Culture & Human Development			13	
	4.1.3.2 Mission & Governance			14	
	4.1.3.3 Resource, Audit & Finance			15-16	
	4.1.4 ONCA Update			17-73	
	Motion that the Board of Trustees <ul style="list-style-type: none"> - Approve the open agenda for the meeting of Jan 31, 2024, - Approve the open meeting minutes of Oct. 25 & Nov. 29, 2023, - Accept the Committee open meeting Reports, as presented, and approve the motions noted therein, and - Approve the Resolution by Board Trustees of the proposed changes to the SMGH By-laws as per the <i>Ontario Not-for-Profit Corporations Act, (ONCA)</i> subject to approval of the same by the St. Joseph’s Healthcare System Board. 				
5.0	Business Arising				
6.0	New Business				
	6.1 Report of the Board Chair	I	T. Rollins	--	4:25
	6.2 Report of the President	I	M. Fam	74-80	4:30
	6.3 Report of the SJHS CEO	I	L. Buller	--	4:35
	6.4 Report of the Chief of Staff	I	P. Potts	81-82	4:40
	6.5 Report from the SMGH Foundation	I	S. Dusick	83-84	4:45
	6.6 St. Mary’s Way	I	J. Barry/M. Fam	85-90	4:50

#	Topic	Type	Lead	Page	Time
6.7	Strategic Plan Refresh	M	M. Fam	91-108	5:00
	Motion that the Board of Trustees approve the proposed refreshed strategic plan contained within this package, with content maintaining integrity but being adapted slightly for public consumption and release in March 2024.				
7.0	Other Business				
8.0	Adjournment	M	T. Rollins	--	5:10
	Motion to adjourn the open portion of the meeting and move in-camera.				

LEGEND: M = Motion; I = Information; D/F = Discussion/Feedback

2023/24 Land Acknowledgement & Reflection/Prayer Schedule

Meeting Date	Land Acknowledgement	Reflection or Prayer
Sept 27 2023	Dave McKee	Greta Delonghi
Oct 25 2023	n/a	n/a
Nov 29 2023	Andreas Laupacis	Stephanie Ratza
<i>No December meeting</i>		
Jan 31 2024	Elizabeth Witmer	Janine Barry
Feb 28 2024	Rick Robertson	Mary Ann Mooney
Mar 27 2024	Laura Mae Lindo	Melinda Gorgenyi
April 24 2024	Marion Thomson Howell	Jenny Baker
May 22 2024	Nick Anghel	Maria deBoer
Jun 19 2024	Greg Brooks	Tim Rollins

Land Acknowledgement:

St. Mary's General Hospital is situated on land that is the traditional home of the Haudenosaunee, Anishinaabe, and Attawandaron peoples. We take this time to acknowledge the importance of the land, reaffirm our commitment to improving our understanding of local Indigenous peoples and their culture, and accept the responsibility of improving relationships between nations.

This land, the Haldimand Tract, is part of the Dish with One Spoon Treaty between the Haudenosaunee and Anishnaabe people, symbolizing the agreement to share and protect natural resources. The land encompasses 950,000 acres of land, 10 km on each side of the Grand River, that was given to the Six Nations in 1784. Today, Six Nations of the Grand River lands comprise of less than 5% of what was originally granted.

Please join us in a moment of reflection to acknowledge the harms and mistakes of the past, and consider how we each can contribute to reconciliation, in our hospital and beyond.